Registered number: 07954417

# GILLOTTS SCHOOL (A company limited by guarantee)

# TRUSTEES' REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2014



#### **GILLOTTS SCHOOL**

### (A company limited by guarantee)

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#### REFERENCE AND ADMINISTRATIVE DETAILS FOR THE YEAR ENDED 31 AUGUST 2014

Members

Catharine Darnton

(Headteacher and Accounting Officer)

Nicholas Walden

(resigned 10.12.13)

John Print

(Chair of standing committee) (Chair of standing committee)

Alison Flett David Gorsuch

(Chair of Governors)

Susan White

(Chair of standing committee)

Trustees (Governors)

David Gorsuch

(Chairman)

Catharine Darnton \*

(Headteacher and Accounting Officer)

Faye Aitkin-Smith

(appointed 14.11.14)

Jonathan Allen Conrad Bodman

Carol Brown \*

(Staff governor)

Gillian Dodds

Rosemary Edginton

(resigned 25.09.13)

Karen Edwards

Leonora Ellerby

(appointed 26.11.13)

Thomas Espley

Jane Fenn \*

(Staff governor)

Alison Flett

Stephen Miller \* #

(end of term 01.11.14)

Darrel Poulos John Print \*#

Tessa Thomason #

(appointed 25.11.14)

Hayley Rogers

Nick Walden \* # Chris Wehrmann \*#

Susan White

(Staff governor)

#### Company registered number

07954417 (England & Wales)

Principal and registered office

Gillotts School, Gillotts Lane, Henley-on-Thames, Oxon, RG9 1PS

Company secretary

Glynis Smith

Senior management team

Catharine Darnton

(Headteacher)

Ed Newbold

(Deputy Headteacher)

Elsa Torres

(Deputy Headteacher)

Sarah McHugh

(Assistant Headteacher)

Glynis Smith

(Business Manager)

Independent auditors

MHA MacIntyre Hudson, Abbey Place, 24 - 28 Easton Street, High Wycombe, Buckinghamshire, HP11 1NT

Lloyds Bank, Henley-on-Thames branch, PO Box 1000, BX1 1LT

Solicitors

Stone King LLP, 16 St John's Lane, London EC1M 4BS

#### TRUSTEES' REPORT FOR THE YEAR ENDED 31 AUGUST 2014

The trustees present their annual report together with the financial statements and auditors' reports of Gillotts School for the year ended 31 August 2014. The annual report serves the purposes of both a trustees' report, and a directors' report under company law.

The trust operates an academy for pupils aged 11 to 16 serving a catchment area in and around Henley-on-Thames. It has a pupil capacity of 900 and had a roll of 818 in the school census on 15 May 2014.

#### Structure, governance and management

#### CONSTITUTION

Gillotts School is a company limited by guarantee and an exempt charity. The charitable company's memorandum and articles of association are the primary governing documents of the Academy Trust.

The trustees of Gillotts School are also the directors and governors of the charitable company for the purposes of company law. The Charitable Company is known as Gillotts School.

Details of the trustees who served throughout the year except as noted are included in the Reference and Administrative Details on page 1.

#### MEMBERS' LIABILITY

Each member of the charitable company undertakes to contribute to the assets of the charitable company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before they ceased to be a member.

#### TRUSTEES' INDEMNITIES

Governors benefit from indemnity insurance to cover the liability of the governors which by virtue of any rule of law would otherwise attach to them in respect of any negligence, default or breach of trust or breach of duty of which they may be guilty in relation to the Academy Trust. The cost of this insurance in the year was £1,488.

#### PRINCIPAL ACTIVITIES

To advance for the public benefit education in the United Kingdom, in particular but without prejudice to the generality of the foregoing by establishing, maintaining, carrying on, managing and developing a school ("the Academy") offering a broad and balanced curriculum;

To promote for the benefit of the inhabitants of Henley-on-Thames and the surrounding area the provision of facilities for recreation or other leisure time occupation of individuals who have need of such facilities by reason of their youth, age, infirmity or disablement, financial hardship or social and economic circumstances or for the public at large in the interests of social welfare and with the object of improving the condition of life of the said inhabitants.

### TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 AUGUST 2014

#### METHOD OF RECRUITMENT AND APPOINTMENT OR ELECTION OF TRUSTEES

In accordance with the Articles of Association, the Academy Trust has determined there shall be 20 governors. These comprise the Headteacher, 3 further members of staff (one of whom is a member of the support staff) elected by the staff, 6 parent governors elected by parents and carers (or, in default, appointed by the other governors), and 10 co-opted governors appointed by the Academy Trust.

Nominations for election for staff and parent governors are carried out by letter to all those eligible to stand. The elections themselves are carried out by private written ballot. In appointing co-opted governors the Academy Trust seeks to appoint persons whose experience and skills will complement the governing body as a whole. All co-opted governors are appointed following recommendations to the Academy Trust, an introductory meeting and/or interview conducted by the Chair of Governors and at least one other member of the Trust, a formal recommendation and vote by the members of the Academy Trust

At 31 August 2014, there were two vacancies for two co-opted governors.

#### POLICIES AND PROCEDURES ADOPTED FOR THE INDUCTION AND TRAINING OF TRUSTEES

Gillotts School currently subscribes to the Governor Training Services provision of Oxfordshire County Council which carries out most governor training for the school.

The induction programme for governors comprises the provision of a comprehensive induction pack, a visit and tour of the school (including a meeting with the Headteacher) and enrolment on the Governance Introductory Course provided by Oxfordshire County Council. Further training of governors is considered regularly by the governing body's policy and planning group which makes periodic recommendations to the governing body and individual governors. In 2012, the governors completed an NGA Skills Audit, the results of which are being used to inform ongoing governor training.

#### ORGANISATIONAL STRUCTURE

The governors are responsible for the strategic direction of the School and for the appointment of the Headteacher. They have delegated management of the School to the Headteacher. The Headteacher is the Accounting Officer.

At Gillotts School the majority of the roles and responsibilities of the Governing Body have been delegated to a small number of committees, as defined in the terms of reference of the committees.

#### CONNECTED ORGANISATIONS, INCLUDING RELATED PARTY RELATIONSHIPS

Gillotts School is a single converter academy and is not part of any federation.

#### **Objectives and Activities**

#### **OBJECTS AND AIMS**

The principal object and activity of the charitable company is the operation of Gillotts School to provide education for students between the ages of 11 and 16.

### TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 AUGUST 2014

#### **OBJECTIVES, STRATEGIES AND ACTIVITIES**

In conversion to academy status the Governing Body determined to maintain the traditional ethos, values, standards and achievements of the school, whilst continuing to work to fulfil the school's medium and long term development plans.

The aims of the school rest on the following ethos and values:

- As individuals, we value everyone as an individual, capable of growth, change and development; self-respect; self-belief; courage, humour; honesty; integrity; dedication; commitment; generosity of spirit; flexibility; vision; initiative; open-mindedness
- In our professional relationships with each other, we value all staff, whatever their role; clarity in
  determining roles and responsibilities; respect for the unique contribution of different parts of the
  curriculum; effective communication; transparency; teamwork; good timekeeping; pride in our
  achievements; professional development; confidence in each other's support
- In our relationships with our students, we value justice; equality; mutual respect; fairness; consistency; courtesy; high expectations; trust; achievement
- In the experience of learning in our school, we value the joy of learning; creativity; a spirit of enquiry; risk-taking; exploration of ideas; challenge; raising aspiration; inclusion; hard work; celebration of achievement; freedom to express ideas and views; opportunities for reflection; sense of purpose; inventiveness; independence; rigour; mistakes as means of learning
- In our capacity as a community school, we value partnership with parents, governors and the wider community; lifelong learning; human rights; preparing young people to become effective, responsible citizens; skills for life and for work
- In our environment, we value an atmosphere conducive to learning; safety; respect for property; healthy living

Gillotts is a high performing school, committed to innovation and development. Students make very good progress and achieve high academic standards as a consequence of the commitment and professionalism of our staff, and of the quality of the overall school experience. We celebrate achievement in the widest sense and see everyone as an individual, capable of growth, change and development. We seek to communicate the joy of learning, fostering creativity, a spirit of enquiry, and an independence of mind. Students and staff form a happy and caring community which takes pride in personal excellence in all spheres. Working in partnership with parents, we support young people to become lifelong learners as well as happy, effective and responsible citizens, equipped with the skills for life and for work. We are proud of the success we achieve together and strive to reach new heights.

The primary function of the school is to serve its students and the local community in the best possible way. Bearing this in mind, together with the overall target of being assessed as an Outstanding School by Ofsted, the Governing Body and the School will work together:

- Aim 1: Primarily, to improve performance through inspiring teaching and learning. Sustain the recent
  upward trend so that Gillotts is securely within the top 20% of schools, using progress indicators as
  benchmarks. In order to achieve this target we would expect 90% of the cohort to achieve 5A\* C at
  GCSE or its equivalent (with 80% achieving this target including English and Maths) and thus be able to
  access Level 3 training/education.
- Aim 2: To develop further our distinctive curriculum offer, ensuring that 21st Century technology is used
  effectively as a learning and communication tool
- Aim 3 : To promote personal development by the provision of outstanding support and guidance
- Aim 4: To provide a built environment fit for the purpose of 21st. Century Teaching and Learning
- Aim 5: To promote collaborative working

### TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 AUGUST 2014

Development Plan objectives for the Academic Year 2013/14:

Strategies are contained with the full School Development Plan, available from the school.

#### **PUBLIC BENEFIT**

The Governors of the Academy Trust have complied with their duty to have due regard to the guidance on Public Benefit published by the Charity Commission in exercising their powers and duties. The key public benefit delivered by Gillotts School is the maintenance and development of the high quality education provided by the school to the young people of Henley-on-Thames and the surrounding area. In doing this, Gillotts School not only offers a broad based academic education but also aims to educate the whole individual. A very wide range of extra-curricular activities, educational trips, visits and exchange programmes are offered and undertaken.

#### STRATEGIC REPORT

#### Achievements and performance

#### **KEY FINANCIAL PERFORMANCE INDICATORS**

Unless applying a high level of risk to financial management, which is not the policy of the Trustees, it is only possible to balance a budget in year, which allows for all known possible expenditure, committed or contingent, by application of the net current assets to the budget plan. As such, the Trustees' approach to financial control is to set a budget on a prudent basis; this, coupled with financial management software that does not allow purchase orders to be raised against a budget with insufficient funds, will result in many areas of planned expenditure showing a surplus balance at year end. Some balances will be allocated for ongoing projects, other balances will be added to the whole school net current assets to support spending in future years. Applying this approach, the net current assets as at 31 August 2014 increased by £109,927, 2.45% of total income, to a total of £588,349.

#### Ofsted inspection outcomes

- Ofsted published its report on Gillotts on 5 July 2012. The school was inspected on 13 and 14 June.
- Ofsted recognised that Gillotts is a good school, in all that we do. The report confirmed that, since the last
  inspection in March 2007, standards had risen, the quality of teaching had improved, and the quality of
  leadership of all staff had strengthened.
- We were particularly pleased that the inspectors recognised the commitment that the students show to
  one another, and to building a safe and cohesive community. As the report says: 'The school's motto,
  'non nobis solum' ('not by ourselves alone'), lives strongly in students' good behaviour, their commitment
  to one another and eagemess to achieve highly together.
- The report recognised that there is much good practice in the school. Ofsted challenged us to improve
  further by using this to strengthen the proportion of outstanding teaching and maximise the proportion of
  A\* and A grades at GCSE. We agreed that these are the right goals to work towards and we know that all
  the staff are fully committed to achieving them.
- The full Ofsted Report is available for download at www.ofsted.gov.uk

#### **GOING CONCERN**

After making appropriate enquiries, the Board of Trustees has a reasonable expectation that Gillotts School has adequate resources to continue in operational existence for the foreseeable future. For this reason it continues to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Statement of Accounting Policies.

### TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 AUGUST 2014

#### Financial review

Most of the school's income is obtained from the DfE via the EFA in the form of its General Annual Grant (GAG), the use of which is restricted to particular purposes i.e. the objects of the Academy Trust. The GAG received during the period covered by this report and the associated expenditure are shown as restricted funds in the Statement of Financial Activities.

The school bid to the EFA from the ACMF 2014/15 Round 1 application process for funding to replace all the internal buried services. Following the failure and complete replacement of all external buried services last year, a subsequent independent survey indicates all internal buried services are likely to be in a similar state of deterioration and therefore be at risk of imminent failure. Included in this bid was the decentralising of the school boiler in order that the more remote areas of the school might be heated effectively. The school was not successful in its bid for the internal buried services replacement but was awarded a Salix loan/ACMF capital grant to decentralise the boiler. The school has added its Devolved Formula Capital Grant to this funding in order to complete this element of the project. The school appealed the EFA's decision not to support its bid for replacement of internal buried services and whilst not awarded the full amount applied for, the school has been awarded support to replace internal buried services to the area of the school most at risk. No other specific Capital Grants were awarded to the school by the DfE to provide fixed assets apart from the Devolved Formula Capital Grant (DFC – see above) . In accordance with the Charities SORP 2005, the DFC received is shown in the Statement of Financial Activities as restricted fixed asset funds.

On conversion on 1 March 2012, all of the fixed assets of the former foundation school were transferred to the new Academy Trust, and are shown as restricted asset funds. The balance sheet fixed asset fund is reduced by depreciation charges over the expected useful life of the assets concerned.

Expenditure for the period covered by this report was covered by the GAG received from the DfE and other income such as voluntary income and activities for generating funds.

The Academy Internal Financial Procedures are reviewed annually at the spring meeting of the Finance and Resources Committee; this year a detailed policy on hospitality, gifts and benefits in kind has been included.

#### **RESERVES POLICY**

At 31 August 2014 the total funds comprised:

Unrestricted	49,745
Restricted:	
Fixed asset funds	14,602,228
GAG	522,423
Pension reserve	(783,000)
Other	16,181
	1 <u>4,407,577</u>

The deficit on the pension reserve relates to the non-teaching staff pension scheme where, unlike the teachers scheme, separate assets are held to fund future liabilities as discussed in note 23. The deficit can be met in the longer term from any combination of increased employer or employee contributions, increased government funding or changes to scheme benefits. The restricted funds will be spent in accordance with the terms of the particular funds. Unrestricted funds are for use on the general purposes of the Academy, at the discretion of the Governors The aim of the Governors is to increase this reserve to meet future working capital requirements.

## TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 AUGUST 2014

The Governors aim to maintain reserves between 5% and 10% of GAG as an appropriate cushion. The net current assets for the year to 31 August 2014 have increased by £109,928, equivalent to 2.45% of the total income, and this has allowed the governors to continue with their policy to accumulate an unallocated cash balance. The unallocated cash balance held at 31 August 2013 of £200,000 is held as part of the net current assets. If funding allows, the aim of the Governors is to increase this reserve to meet future working capital requirements.

#### **INVESTMENTS POLICY**

Apart from the cash held for the operation of the school, Gillotts School has no realisable investments. With respect to its cash holdings the Governing Body has adopted a low risk strategy.

Whilst interest rates are so low, it is not time cost effective to regularly review cash balances and transfer any excess funds to a deposit account and back again to cover expenditure. The school's bankers pay interest to the school on its current account balances and any financial benefit to regularly transferring funds is out-weighed by the time commitment required. Should interest rates rise, this would be revisited.

#### Principal risks and uncertainties

The major risks of the Academy Trust have been identified and reviewed by the Governors and summarised in the internal document 'Organisational Risk Assessment'. The **major** risks identified are:

Category	Risk	Comment	Remedial action identified
Strategic	Obsolescence of ICT hardware and software	Technology moves very quickly and it is very difficult to be confident of requisitioning the most effective and value for money ICT supplies/services to meet current requirements and to future proof for the inevitable developments going forward. This links to the below since having sufficient funding to future proof is key to successfully managing the risk.	ICT upgrade strategy and financial viability regularly reviewed.
Financial	Risk that equipment cannot be fully replaced at the right time when it requires upgrading due to insufficient funding	In addition to ICT, this applies to all assets that would require immediate replacement in the event of failure.  The heating system and all buried building services are at risk of imminent failure.	We are improving the asset registration to develop a realistic and manageable replacement programme for all school assets.  Application(s) to EFA for emergency capital funding.
Management	Risk of school closure	Due to the restricted affordability to repair buried building services at risk of imminent failure, there is a possibility of school closure should the heating and/or drains fail.	Would need to make application to the EFA to fund necessary replacement.

The Academy Trust practices through its Board, namely the Governing Body and the constituted subcommittees, risk management principles. Any major risks highlighted at any sub-committee are brought to the main Board with proposed mitigating actions and they continue to be reported until the risk is adequately mitigated.

## TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 AUGUST 2014

The Governing Body accepts managed risk as an inevitable part of its operations but maintains an objective not to run unacceptable levels of risk in any area. The subjective nature of this process requires major risks to be resolved by the Governing Body collectively, whilst more minor risks are dealt with by senior executive officers.

Major risks have been identified earlier in this report.

Other principal risks managed by the Academy are:

- Financial Risk The principal financial risks are a reduction in pupil numbers, reduction in central
  government funding, unforeseen increase in costs or major capital repairs due to building/site failures.
  Mitigated by the fact the Governors and the Leadership team are already considering a range of
  initiatives to reduce costs in the medium to long term.
- Premises risk It is not possible to ascertain with any degree of accuracy the risk of failure of areas of the
  premises that cannot be easily seen or regularly monitored (for instance buried services, roofs). Mitigated
  by the fact that in 2012/13 the school commissioned a site condition survey which provides
  comprehensive information to inform premises priorities over the next 10 years.
- Personnel risk the principal risks associated with personnel are related to succession planning, recruitment, retention and training. Mitigated by the fact the Leadership Team all have discrete responsibilities so the loss of a member of staff will impact on the rest of the team until a new appointment is made and working effectively. There are very thorough recruitment processes at least two members of staff/governor are involved with the interview process. All staff matters are referred to/managed by the Headteacher in the first instance who is fully experienced in the need as to how and when to refer to HR professionals.

#### PLANS FOR FUTURE PERIODS

Gillotts School is proud of its successes and proud of its identity. We believe in achievement for all and want to secure the best outcomes for all our learners, without exception. We want to continue to raise students' expectations of themselves and develop them as autonomous learners, ready for the challenges ahead.

We will build on our success by creating a highly inclusive and integrated community by enhancing the opportunities for interaction and engagement with the school beyond the planned curriculum, encompassing students' social time within the school day and enhancing opportunities for the use of the school site by the community. Further we would embrace opportunities to extend our success with vertical integration to create a 3-16 all-through school, with strengthened integration (real and virtual) with Henley College, for 14-19 provision.

Teaching and learning are at the heart of this school. We have had an explicit and visible commitment to personalisation of learning since 2005, when the school re-structured around Hargreaves' personalising learning gateways. As personalisation has become embedded, responsibility for many of these gateways now rests with the Leadership Team, recognising the centrality of the concept. The gateways (Assessment for Learning, Learning to Learn, Student Voice, Curriculum, ICT, Mentoring, Advice and Guidance, Workforce Remodelling, School Organisation) remain core to the School Development Plan. However we see Assessment for Learning as the single most powerful lever for improved teaching and learning, and hence improved attainment and progress. We are developing an increasingly personalised approach to CPD recognising that teachers, as professionals, are the best placed to drive their own development.

### TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 AUGUST 2014

We will build on our outstanding curriculum, underpinned by a deep understanding of student progress and a commitment to developing the wider skills valued by higher education and employers.

We see 21<sup>st</sup> century learning anchored in student-student collaboration with the teacher as 'the guide by the side not the sage on the stage', with seamless, embedded access to ICT to support interaction, collaboration and feedback. We will break down the artificial boundary of the limits of the school day to support the integration of students' learning in school, at home and on the move. A comprehensive and flexible ICT solution is an essential means to this end. We see every student with permanent access to a handheld device (not necessarily owned by the school) to motivate and support learning.

We have an inspirational site – 33 acres with extensive woodland, on the site of the local manor house, parts of which (including two associated cottages) remain. The school is set on the fringes of the town with extensive views across the Thames valley. We want to use the stunning environment to help excite and inspire and students and staff to move the school's performance to the next level, making it an outstanding place to study and work with results securely in the top 10% of schools nationally. To achieve this vision, we need to redevelop the whole school environment.

Since September 2008, the school has offered and maintained the Full Core of Extended Services (ie, a safe place to be, a varied menu of activities, swift and easy referral, community access, parenting support). We are also co-located with Henley Leisure Centre. Building on these successes, we seek to work with the Local Authority and other providers in developing the co-location of services, in support of the principle of bringing services closer to the population. We will continue to develop the support we offer to parents to enable them in turn to support us as they work alongside their children.

Redeveloping the school environment will enable us to achieve all this by allowing us to maximise the potential of the site. It will enable us to meet the challenges we face through having buildings that are not fit for purpose (eg, high maintenance and energy bills, subject teams spread across the school) and so allow us to focus on our core priority of continuously improving outcomes for Henley's young people.

#### Auditor

In so far as the trustees are aware:

- · there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware and audit information and to establish that the auditor is aware of thatinformation.

MHA MacIntyre Hudson offer themselves for reappointment as auditors.

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Trustees' report, incorporating a strategic report, approved by order of the board of trustees, as the company directors, on 9\December 2014 and signed on the board's behalf by:

David Gorsuch
Chair of Trustees

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#### **GOVERNANCE STATEMENT** FOR THE YEAR ENDED 31 AUGUST 2014

#### SCOPE OF RESPONSIBILITY

As trustees we acknowledge we have overall responsibility for ensuring that Gillotts School has an effective and appropriate system of control, financial and otherwise. However such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

The board of trustees has delegated the day-to-day responsibility to the Headteacher as accounting officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between Gillotts School and the Secretary of State for Education. They are also responsible for reporting to the board of trustees any material weaknesses or breakdowns in internal control.

#### **GOVERNANCE**

The information on governance included here supplements that described in the Trustees' Report and in the Statement of Trustees' Responsibilities. The board of trustees has formally met 3 times during the year. Attendance during the year at meetings of the board of trustees was as follows:

Trustee	Meetings attended	Out of a possible
David Gorsuch (Chair)	3	3
Catharine Darnton (Headteacher and Accounting Officer)	3	3
Jonathan Allen	1	3
Conrad Bodman	2	3
Carol Brown	2	3
Gillian Dodds	3	3
Rosemany Edginton (resigned 25.09.13)	0	0
Karen Edwards	2	2
Leonora Ellerby	3	3
Thomas Espley	2	3
Jane Fenn	3	3
Alison Flett	3	3
Stephen Miller	3	3
Darrel Poulos	3	3
John Print	3	3
Hayley Rogers	2	3
Nick Walden	3	3
Chris Wermann	3	3
Susan White	2	3

#### Key issues faced during the year to 31 August 2014

#### Financial

With the reduction in and uncertainty surrounding school funding, both now and for future years, it continues to be a struggle to meet the principal activity of the academy, that of providing an education for students. Additionally, school funding has reduced as local demographics have resulted in a fall in student numbers.

#### Premises

Some significant premises services failures have made it necessary to make application to the EFA for emergency funding to re-open the school and keep it open.

#### GOVERNANCE STATEMENT (continued) FOR THE YEAR ENDED 31 AUGUST 2014

#### Governance reviews:

The Governing Body has conducted a self evaluation this year, following the model set out by the National Governors Association (NGA). This self evaluation will be reviewed annually.

The Finance & Resources Committee is a sub committee of the main Governing Body. Its purpose is to assist the decision making of the Governing Body, by enabling more detailed consideration to be given to the best means of fulfilling the Governing Body's responsibility to ensure sound management of the academy's finances and resources, including proper planning, monitoring and probity. Attendance at the meetings in the period was as follows:

During the year Carol Brown joined the committee and Rosemary Edginton resigned. Attendance at meetings in the year was as follows:

Trustee	Meetings attended	Out of a possible
John Print (Chair)	3	3
Catharine Darnton (Headteacher and accounting officer)	3	3
Carol Brown (staff governor)	3	3
Jane Fenn (staff governor)	3	3
Stephen Miller	3	3
Nick Walden	3	3
Chris Wermann	3	3

The responsibility for internal audit is included in the terms of reference of the Finance & Resources committee; staff governors are not involved with any decision making or with procedural checking.

#### THE PURPOSE OF THE SYSTEM OF INTERNAL CONTROL

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives. It can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of academy trust policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in Gillotts School for the period 01 September 3013 to 31 August 2014 and up to the date of approval of the annual report and financial statements.

#### CAPACITY TO HANDLE RISK

The board of trustees has reviewed the key risks to which the academy trust is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The board of trustees is of the view that there is a formal on-going process for identifying, evaluating and managing the academy trust's significant risks that has been in place for the period 01 September 2013 to 31 August 2014 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the board of trustees.

### GOVERNANCE STATEMENT (continued) FOR THE YEAR ENDED 31 AUGUST 2014

#### THE RISK AND CONTROL FRAMEWORK

The Academy Trust's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes:

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the board of trustees;
- regular reviews by the Finance and Resources Committee of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes;
- setting targets to measure financial and other performance;
- clearly defined purchasing (asset purchase or capital investment) guidelines.
- delegation of authority and segregation of duties;
- · identification and management of risks.

The board of trustees has considered the need for a specific internal audit function and has decided not to appoint an internal auditor. However the trustees have appointed MHA MacIntyre Hudson the external auditor, to perform additional checks;

The auditor's role includes giving advice on financial matters and performing a range of checks on the Academy Trust's financial systems. On a quarterly basis, the auditor reports to the board of trustees, through the Finance & Resources Committee on the operation of the systems of control and on the discharge of the board of trustees financial responsibilities. No material controls issues have arisen as a result of the auditor's work.

#### **REVIEW OF EFFECTIVENESS**

As Accounting Officer, has responsibility for reviewing the effectiveness of the system of internal central. During the year/period in question the review has been informed by:

As Accounting Officer the Headteacher has responsibility for reviewing the effectiveness of the system of internal control. During the year the review has been informed by:

- the work of the responsible officer;
- · the work of the external auditor;
- the financial management and governance self assessment process;
- the work of the executive managers within the Academy Trust who have responsibility for the development and maintenance of the internal control framework.

The Accounting Officer has been advised of the implications of the result of their review of the system of internal control by Finance and Resources committee and a plan to address weaknesses and ensure continuous improvement of the system is in place.

Approved by order of the members of the board of trustees on 9 December 2014 and signed on its behalf by:

David Gorsuch Chair of Trustees Catharine Darnton Accounting Officer

### STATEMENT ON REGULARITY, PROPRIETY AND COMPLIANCE FOR THE YEAR ENDED 31 AUGUST 2014

As accounting officer of Gillotts School I have considered my responsibility to notify the academy trust board of trustees and the Education Funding Agency of material irregularity, impropriety and non-compliance with EFA terms and conditions of funding, under the funding agreement in place between the academy trust and the Secretary of State. As part of my consideration I have had due regard to the requirements of the Academies Financial Handbook.

I confirm that I and the academy trust board of trustees are able to identify any material irregular or improper use of funds by the academy trust, or material non-compliance with the terms and conditions of funding under the academy trust's funding agreement and the Academies Financial Handbook.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the board of trustees and EFA.

Catharine Darnton Accounting Officer

9 December 2014

## TRUSTEES' RESPONSIBILITIES STATEMENT FOR THE YEAR ENDED 31 AUGUST 2014

The Trustees (who act as governors of Gillotts School and are also the directors of the charitable company for the purposes of company law) are responsible for preparing the Trustees' report and the financial statements in accordance with the Annual Accounts Direction issued by the Education Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the Trustees to prepare financial statements for each financial year. Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring grants received from EFA/DfE have been applied for the purposes intended.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by order of the members of the governing body on 9 December 2014 and signed on its behalf by:

David Gorsuch Chair of Trustees

#### INDEPENDENT AUDITORS' REPORT TO THE BOARD OF TRUSTEES OF GILLOTTS SCHOOL

We have audited the financial statements of Gillotts School for the year ended 31 August 2014 which comprise the Statement of financial activities, the Balance sheet, the Cash flow statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and the Academies Accounts Direction 2013 to 2014 issued by the Education Funding Agency.

This report is made solely to the Academy Trust's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Academy Trust's members those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Academy Trust and its members, as a body, for our audit work, for this report, or for the opinion we have formed.

#### RESPECTIVE RESPONSIBILITIES OF TRUSTEES AND AUDITORS

As explained more fully in the Trustees' responsibilities statement, the Trustees (who are also the directors of the Academy Trust for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

#### SCOPE OF THE AUDIT OF THE FINANCIAL STATEMENTS

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the Academy Trust's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the Trustees; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Trustees' report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

#### **OPINION ON FINANCIAL STATEMENTS**

In our opinion the financial statements:

- give a true and fair view of the state of the Academy Trust's affairs as at 31 August 2014 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006 and the Academies Accounts Direction 2013 to 2014 issued by the Education Funding Agency.

#### OPINION ON OTHER MATTER PRESCRIBED BY THE COMPANIES ACT 2006

In our opinion the information given in the Trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements.

#### INDEPENDENT AUDITORS' REPORT TO THE BOARD OF TRUSTEES OF GILLOTTS SCHOOL

#### MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Trustees were not entitled to take advantage of the small companies' exemption from the requirement to prepare a Strategic report.

### philipa

Bianca Silva ACA (Senior statutory auditor)

for and on behalf of

#### **MHA MacIntyre Hudson**

Chartered Accountants Statutory Auditors

Abbey Place 24-28 Easton Street High Wycombe Buckinghamshire

HP11 INT Date: 15 December 2014

### INDEPENDENT REPORTING ACCOUNTANTS' ASSURANCE REPORT ON REGULARITY TO GILLOTTS SCHOOL AND THE EDUCATION FUNDING AGENCY

In accordance with the terms of our engagement letter dated 12 July 2013 and further to the requirements of the Education Funding Agency (EFA) as included in the Academies Accounts Direction 2013 to 2014, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by Gillotts School during the year 1 September 2013 to 31 August 2014 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to Gillotts School and EFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to Gillotts School and EFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than Gillotts School and EFA, for our work, for this report, or for the conclusion we have formed.

## RESPECTIVE RESPONSIBILITIES OF GILLOTTS SCHOOL'S ACCOUNTING OFFICER AND THE REPORTING ACCOUNTANT

The accounting officer is responsible, under the requirements of Gillotts School's funding agreement with the Secretary of State for Education dated 1 March 2012, and the Academies Financial Handbook extant from 1 September 2013, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2013 to 2014. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the year 1 September 2013 to 31 August 2014 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

#### **APPROACH**

We conducted our engagement in accordance with the Academies Accounts Direction 2013 to 2014 issued by EFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the Academy Trust's income and expenditure.

The work undertaken to draw to our conclusion includes:

- reviewing the Minutes of the meetings of the Governing Body and other evidence made available to us, relevant to our consideration of regularity;
- a review of the objectives and activities of the academy, with reference to the income streams and other information available to us as auditors of the academy;
- testing of a sample of payroll payments to staff;

# INDEPENDENT REPORTING ACCOUNTANTS' ASSURANCE REPORT ON REGULARITY TO GILLOTTS SCHOOL AND THE EDUCATION FUNDING AGENCY (continued)

- testing of a sample of payments to suppliers and other third parties;
- testing of a sample of grants received and other income streams;
- evaluating the internal control procedures and reporting lines, and testing as appropriate.

#### CONCLUSION

In the course of our work, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the year 1 September 2013 to 31 August 2014 have not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

MHA Machetyne Hudson.

Reporting Accountant

**MHA MacIntyre Hudson** 

Chartered Accountants

Abbey Place 24-28 Easton Street High Wycombe Buckinghamshire HP11 1NT

Date: 15 December 2014

#### STATEMENT OF FINANCIAL ACTIVITIES (incorporating income and expenditure account and statement of total recognised gains and losses) FOR THE YEAR ENDED 31 AUGUST 2014

	Note	Unrestricted funds 2014	Restricted funds 2014	Restricted fixed asset funds 2014	Total funds 2014 £	Total funds 2013 £
INCOMING RESOURCES						
From generated funds: Voluntary income Activities for generating funds Investment income From charitable activities	2 3 4 5	- 14,132 1,179 -	14,364 - 4,466,324	- - - 402,765	- 28,496 1,179 4,869,089	125 27,802 1,066 4,909,878
TOTAL INCOMING RESOURCES		15,311	4,480,688	402,765	4,898,764	4,938,871
RESOUNCES		10,011		40Z,100		+,000,071
RESOURCES EXPENDED						
Charitable activities Governance costs	7 8	1,195	4,407,487 16,018	256,077	4,664,759 16,018	4,680,369 25,074
TOTAL RESOURCES EXPENDED	6	1,195	4,423,505	256,077	4,680,777	4,705,443
NET INCOMING RESOURCES BEFORE TRANSFERS	<b>3</b>	14,116	57,183	146,688	217,987	233,428
Transfers between Funds	18	•	(9,371)	9,371	-	-
NET INCOME FOR THE YEAR Actuarial gains and losses on	ł	14,116	47,812	156,059	217,987	233,428
defined benefit pension schemes			(110,000)	_	(110,000)	(18,000)
NET MOVEMENT IN FUNDS FOR THE YEAR		14,116	(62,188)	156,059	107,987	215,428
Total funds at 1 September 2013		35,629	(182,208)	14,446,169	14,299,590	14,084,162
TOTAL FUNDS AT 31 AUGUST 2014		49,745	(244,396)	14,602,228	14,407,577	14,299,590

All activities relate to continuing operations.

The Statement of Financial Activities includes all gains and losses recognised in the year.

The notes on pages 22 to 40 form part of these financial statements.

#### **GILLOTTS SCHOOL**

(A company limited by guarantee) REGISTERED NUMBER: 07954417

#### **BALANCE SHEET AS AT 31 AUGUST 2014**

	Note	£	2014 £	£	2013 £
FIXED ASSETS	11010	_	7		
Tangible assets	14		14,602,228		14,446,168
CURRENT ASSETS					
Debtors	15	182,414		282,917	
Cash at bank		787,265		<i>577,</i> 107	
		969,679		860,024	
CREDITORS: amounts falling due within one year	16	(351,949)		(381,602)	
NET CURRENT ASSETS			617,730		478,422
TOTAL ASSETS LESS CURRENT LIABILIT	TIES		15,219,958		14,924,590
CREDITORS: amounts falling due after more than one year	17		(29,381)		_
NET ASSETS EXCLUDING PENSION SCHEME LIABILITY			15,190,577		14,924,590
Defined benefit pension scheme liability	23		(783,000)		(625,000)
NET ASSETS INCLUDING PENSION SCHEME LIABILITY			14,407,577		14,299,590
FUNDS OF THE ACADEMY					
Restricted funds:					
General funds	18	538,604		442,792	
Fixed asset funds	18	14,602,228		14,446,169	
		15,140,832		14,888,961	
Pension reserve		(783,000)		(625,000)	
Total restricted funds		-	14,357,832		14,263,961
Unrestricted funds	18		49,745		35,629
TOTAL FUNDS			14,407,577		14,299,590

The financial statements were approved by the Trustees, and authorised for issue, on 9 December 2014 and are signed on their behalf, by

David Gorsuch Chair of Trustees

Cathárine Darnton Accounting Officer

The notes on pages 22 to 40 form part of these financial statements.

#### CASH FLOW STATEMENT FOR THE YEAR ENDED 31 AUGUST 2014

	Note	2014 £	2013 £
Net cash flow from operating activities	20	218,351	15,245
Returns on investments and servicing of finance	21	1,179	1,066
Capital expenditure and financial investment	21	(9,372)	(104,824)
INCREASE/(DECREASE) IN CASH IN THE YEAR		210,158	(88,513)
RECONCILIATION OF NET CASH FLO			
FOR THE YEAR ENDED			
			2013 £
		2014	

The notes on pages 22 to 40 form part of these financial statements.

Net funds at 1 September 2013

**NET FUNDS AT 31 AUGUST 2014** 

665,620

577,107

577,107

787,265

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2014

#### 1. ACCOUNTING POLICIES

#### 1.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention, with the exception of investments which are included at market value. The financial statements have been prepared in accordance with the Statement of Recommended Practice (SORP), 'Accounting and Reporting by Charities' published in March 2005, the Academies Accounts Direction 2013 to 2014 issued by EFA, applicable accounting standards and the Companies Act 2006.

#### 1.2 Fund accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the Academy Trust at the discretion of the Trustees.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received and include grants from the Department for Education.

Investment income, gains and losses are allocated to the appropriate fund.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2014

#### 1. ACCOUNTING POLICIES (continued)

#### 1.3 Incoming resources

All incoming resources are included in the Statement of Financial Activities when the Academy Trust has entitlement to the funds, certainty of receipt and the amount can be measured with sufficient reliability.

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance sheet. Where income is received in advance of entitlement of receipt, its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the year for which it is receivable and any unspent amount is reflected as a balance in the restricted general fund.

Capital grants are recognised when receivable and are not deferred over the life of the asset on which they are expended. Unspent amounts of capital grant are reflected in the balance in the restricted fixed asset fund.

Sponsorship income provided to the Academy Trust which amounts to a donation is recognised in the Statement of Financial Activities in the period in which it is receivable, where there is certainty of receipt and it is measurable.

The value of donated services and gifts in kind provided to the Academy Trust are recognised at their open market value in the period in which they are receivable as incoming resources, where the benefit to the Academy Trust can be reliably measured. An equivalent amount is included as expenditure under the relevant heading in the Statement of Financial Activities, except where the gift in kind was a fixed asset in which case the amount is included in the appropriate fixed asset category and depreciated over the useful economic life in accordance with the Academy Trust's policies.

Donations are recognised on a receivable basis where there is certainty of receipt and the amount can be reliably measured.

Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2014

#### 1. ACCOUNTING POLICIES (continued)

#### 1.4 Resources expended

Expenditure is recognised in the period in which a liability is incurred and has been classified under headings that aggregate all costs related to that category. Where costs cannot be directly attributed to particular headings they have been allocated on a basis consistent with the use of resources, with central staff costs allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use. Other support costs are allocated based on the spread of staff costs.

Costs of generating funds are costs incurred in attracting voluntary income, and those incurred in trading activities that raise funds.

Charitable activities are costs incurred in the Academy Trust's educational operations.

Governance costs include the costs attributable to the Academy Trust's compliance with constitutional and statutory requirements, including audit, strategic management and Trustees' meetings and reimbursed expenses.

All resources expended are inclusive of irrecoverable VAT.

#### 1.5 Going concern

The Trustees assess whether the use of going concern is appropriate, i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the Academy Trust to continue as a going concern. The Trustees make this assessment in respect of a period of one year from the date of approval of the financial statements.

#### 1.6 Tangible fixed assets and depreciation

Assets costing £500 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the Balance Sheet at cost and depreciated over their expected useful economic life. The related grants are credited to a restricted fixed asset fund in the Statement of Financial Activities and are carried forward in the Balance Sheet.

Depreciation on such assets is charged to the restricted fixed asset fund in the Statement of Financial Activities so as to reduce the fund over the useful economic life of the related asset on a basis consistent with the Academy Trust's depreciation policy.

The cost of tangible fixed assets transferred on conversion to Academy Trust status is stated as follows:

- land and buildings at their depreciated replacement cost based on a professional valuation;
- other assets at their depreciated value as at the date of conversion.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of Financial Activities.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2014

#### 1. ACCOUNTING POLICIES (continued)

Depreciation is provided on all tangible fixed assets other than freehold land, at rates calculated to write off the cost of each asset on a straight line basiss over its expected useful life, as follows:

Freehold property

2% on cost

Motor vehicles

- 20% on cost

Equipment

10 - 20% on cost

Computer equipment

25% on cost

#### 1.7 Taxation

The Academy Trust is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the Academy Trust is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

#### 1.8 Pensions

Retirement benefits to employees of the Academy Trust are provided by the Teachers' Pension Scheme ("TPS") and the Local Government Pension Scheme ("LGPS"). These are defined benefit schemes and the assets are held separately from those of the Academy Trust.

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the Academy Trust in such a way that the pension cost is a substantially level percentage of current and future pensionable payroli. The contributions are determined by the Government Actuary on the basis of quinquennial valuations using a prospective benefit method. As stated in note 23, the TPS is a multi-employer scheme and the Academy Trust is unable to identify its share of the underlying assets and liabilities of the scheme on a consistent and reasonable basis. The TPS is therefore treated as a defined contribution scheme and the contributions recognised as they are paid each year.

The LGPS is a funded scheme and the assets are held separately from those of the Academy Trust in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to operating surplus are the current service costs and gains and losses on the settlements and curtailments. They are included as part of staff costs. Past service costs are recognised immediately in the Statement of financial activities if the benefits have vested. If the benefits have not vested immediately, the costs are recognised over the period vesting occurs. The expected return on assets and the interest cost are shown as a net finance amount of other finance costs or credits adjacent to interest. Actuarial gains and losses are recognised immediately in other gains and losses.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2014

2.	VOLUNTARY INCOME				
		Unrestricted	Restricted	Total	Total
		funds	funds	funds	funds
		2014	2014	2014	2013 £
		£	£	£	
	Donations	-	-	=	125
3.	ACTIVITIES FOR GENERATING FUNDS				
		Unrestricted	Restricted	Total	Total
		funds	funds	funds	funds
		2014	2014	2014	2013
		£	£	£	£
	Rental income	9,589	-	9,589	10,636
	School fund	4,543	14,364	18,907	17,166
	GONGON AND	<u></u>			
		14,132	14,364	28,496	27,802
4.	INVESTMENT INCOME				
		Unrestricted	Restricted	Total	Total
		funds	funds	funds	funds
		2014	2014	2014	2013 £
		£	£	£	
	Bank interest receivable	1,179	<u> </u>	1,179	1,066
5.	INCOMING RESOURCES FROM CHARIT			T-1-1	Tota
		Unrestricted	Restricted	Total funds	funds
		funds 2014	funds 2014	2014	2013
		2014 £	2014 £	£	2010 £
		2			4,909,878
	Academy's educational operations		4,912,019	4,912,019 ————	4,303,070
	Subtotal	-	4,912,019	4,912,019	4,909,878
	Other incoming resources from charitable		(40.020)	(40.020)	_
	activities		(42,930)	(42,930)	
		-	4,869,089	4,869,089	4,909,878
			-		

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2014

		Unrestricted	Restricted	Total	Total
		funds	funds	funds	funds 2013
		2014 £	2014 £	2014 £	2013 £
DfE/EFA revenue grants		-			
General Annual Grant (GAG	)	-	3,996,042	3,996,042	4,262,285
Pupil premium		-	112,752	112,752	82,136 18,867
Devolved formula capital		=	18,243 384,522	18,243 384,522	248,863
Capital maintenance fund Other DfE revenue grants		-	8,350	8,350	24,160
			4,519,909	4,519,909	4,636,311
Other government grants				<u></u>	
Other local authority income		_	108,523	108,523	89,803
Other grants		-	7,090	7,090	67,011
		-	115,613	115,613	156,814
Other funding					
Trip income		-	217,737	217,737	116,753
Other income		-	15,830	15,830	<u>-</u>
			233,567	233,567	116,753
		-	4,869,089	4,869,089	4,909,878
PEOOLIBOEC EVEENDED				-	
RESOURCES EXPENDED	Staff costs	Non Pav	Expenditure	Total	Total
	<b>•</b>	Premises	Other costs		2010
	2014 £	2014 £	2014 £	2014 £	<i>2013</i> £
Direct costs	2,831,504	209,717	481,723	3,522,944	3,497,809
Support costs	477,984	419,861	243,970	1,141,815	1,182,560
Charitable activities	3,309,488	629,578	725,693	4,664,759	4,680,369
Governance	-	-	16,018	16,018	25,074

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2014

7.	CHARITABLE ACTIVITIES				
				Total funds 2014 £	Total funds 2013 £
	DIRECT COSTS - EDUCATIONAL OPER	ATIONS		<b>2.</b>	2-
	Teaching and educational support wages Depreciation Staff development Educational consultancy Technology costs Educational supplies Other direct costs Examination fees School trips expenditure			2,831,505 256,077 8,917 9,540 16,400 114,449 2,431 65,359 218,266	2,908,491 216,699 11,440 4,165 14,686 113,756 2,031 51,948 174,593
	SUPPORT COSTS - EDUCATIONAL OP	ERATIONS			
	Support staff wages and salaries Pension income Recruitment and support Catering supplies Maintenance of premises and equipment Cleaning Energy Rent payable Rates Legal and professional Non staff related insurance Other support costs Bank charges			477,984 21,000 27,145 16,608 214,917 82,465 71,815 (22,722) 24,058 72,827 39,245 116,113 360 1,141,815 4,664,759	501,890 15,000 20,824 18,150 194,869 79,401 62,060 48,948 24,087 122,309 19,434 75,373 215 1,182,560 4,680,369
8.	GOVERNANCE COSTS	Unrestricted funds 2014 £	Restricted funds 2014 £	Total funds 2014 £	Total funds 2013 £
	Audit fees Accountancy fees	-	7,750 8,268	7,750 8,268	23,075 1,999
		-	16,018	16,018	25,074

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2014

9.	NET INCOMING RESOURCES		
	This is stated after charging:		
		2014	2013
		£	£
	Depreciation of tangible fixed assets: - owned by the charity	256,077	216,699
	Auditors' remuneration	7,750	23,075
	Auditors' remuneration - non-audit	8,268	6,673
	Staff pension contributions	400,996	401,960
10.	STAFF		
	a. Staff costs		
	Staff costs were as follows:		
		2014 £	2013 £
	Marca and aplaying	2,644,500	2,787,046
	Wages and salaries Social security costs	186,058	199,088
	Other pension costs (Note 23)	400,996	401,490
		3,231,554	3,387,624
	Supply teacher costs	77,934	22,758
	Compensation payments		13,342
		3,309,488	3,423,724
	b. Staff numbers		
	The average number of persons employed by the Academy Trust equivalents was as follows:	during the year expre	ssed as full tim
		2014	2013
		No.	No.
	Teachers	48	48
	Adminstration and support	36 5	34 5
	Management	J	Ü

87

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#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2014

#### 10. STAFF (continued)

#### c. Higher paid staff

The number of employees whose emoluments fell within the following bands was:

	2014 No.	2013 No.
In the band £60,001 - £70,000 In the band £90,001 - £100,000	2 1	2 1
	3	3

0044

2012

Three of the above employees participated in the Teachers' Pension Scheme. During the period ended 31 August 2014, pension contributions for these staff amounted to £31,414 (2013 - £30,502).

#### 11. TRUSTEES' REMUNERATION AND EXPENSES

The Headteacher and other staff Trustees only receive remuneration in respect of services they provide undertaking the roles of Headteacher and staff, and not in respect of their services as Trustees. Other Trustees did not receive any payments from the Academy Trust in respect of their role as Trustees. The value of Trustees' remuneration fell within the following bands:

2013
£
0-95,000
0-5,000
0-15,000
0-40,000
0-45,000

Pension contributions for the above employees was £25,307 (2013 - £30,502) During the year, no Trustees received any reimbursement of expenses (2013 - £NIL).

#### 12. TRUSTEES' AND OFFICERS' INSURANCE

In accordance with normal commercial practice the Academy Trust has purchased insurance to protect Trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on academy business. The insurance provides cover up to £5,000,000 on any one claim and the cost for the year ended 31 August 2014 was £1,445 (2013 - £1,445). The cost of this insurance is included in the total insurance cost.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2014

13.	PENSION FINANCE COST					
					2014 £	2013 £
	Expected return on pension sche Interest on pension scheme liab	eme assets ilities			42,000 (63,000)	27,000 (42,000)
					(21,000)	(15,000)
14.	TANGIBLE FIXED ASSETS					
		Freehold property £	Equipment £	Computer equipment £	Motor vehicles £	Total £
	Cost At 1 September 2013 Additions	14,548,151 346,773	105,647 -	83,146 65,364	27,806	14,764,750 412,137
	At 31 August 2014	14,894,924	105,647	148,510	27,806	15,176,887 
	Depreciation	<u></u>				
	At 1 September 2013 Charge for the year	265,811 209,717	16,340 18,150	28,089 22,649	8,342 5,561	318,582 256,077
	At 31 August 2014	475,528	34,490	50,738	13,903	574,659
	Net book value					
	At 31 August 2014	14,419,396	71,157	97,772	13,903	14,602,228
	At 31 August 2013	14,282,340	89,307	<i>55,057</i>	19,464	14,446,168

The Academy Trust' transactions relating to property included:

gym refurbishment, and heating and roofing renovations.

#### 15. DEBTORS

	2014 £	2013 £
Trade debtors Prepayments and accrued income VAT recoverable	197 88,345 93,872	- 146,057 136,860
	182,414	282,917

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2014

CREDITORS: Amounts falling due within one year		
	2014 £	2013 £
Trade creditors Other taxation and social security Grant abatement Accruals and deferred income	160,505 100,966 29,380 61,098	65,803 106,399 - 209,400
	351,949	381,602
Deferred income		£
Deferred income at 1 September 2013 Resources deferred during the year Amounts released from previous years		63,569 17,500 (63,569)
Deferred income at 31 August 2014		17,500

Deferred income relates to the EFA rates reimbursement received, and monies received during the period for school trips which will take place after the period end.

#### 17. CREDITORS:

16.

Amounts falling due after more than one year

,	2014 £	2013 £
Grant abatement	29,381	-

The SEN/LACSEG adjustment of £58,761 represents 2012/13 overfunding which will be recovered by the EFA in 2014/15 and 2015/16.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2014

18.	STATEMENT OF FL	INDS					
		Brought Forward £	Incoming resources £	Resources Expended £	Transfers in/out £	Gains/ (Losses) £	Carried Forward £
	Unrestricted funds						
	General unrestricted funds	35,629	15,311	(1,195)			49,745
	Restricted funds						
	General Annual Grant (GAG) Start up grant Other DfE/EFA	255,706 176,086	3,996,042	(3,719,954) (176,086)	(9,371) -	-	522,423 -
	grants Pupil premium	11,000 -	8,350 112,752	(19,350) (96,571)	-	-	- 16,181
	Other government grants	<u>.</u>	7,090 108,523	(7,090) (108,523)	-	-	-
	Other LA grants Trips and other Pension reserve	(625,000)	247,931	(247,931) (48,000)	-	(110,000)	(783,000)
		(182,208)	4,480,688	(4,423,505)	(9,371)	(110,000)	(244,396)
	Restricted fixed as	set funds	-				
	Fixed asset fund	14,446,169	_	(256,077)	412,136	-	14,602,228
	Academies Capital Maintenance	-	384,522	-	(384,522)	-	-
	Devolved Formula Capital	-	18,243	-	(18,243)	-	-
		14,446,169	402,765	(256,077)	9,371	-	14,602,228
	Total restricted funds	14,263,961	4,883,453	(4,679,582)		(110,000)	14,357,832
	Total of funds	14,299,590	4,898,764	(4,680,777)	-	(110,000)	14,407,577
					<del></del>		

The transfer between the restricted General Annual Grant fund and restricted fixed asset funds represents amounts capitalised during the period.

The specific purposes for which the funds are to be applied are as follows:

General annual grant to be spent on educational purposes as specified by the EFA.

The General Annual Grant (GAG) represents the core funding for the educational activities of the school that has been provided to the academy via the Education Funding Authority by the Department for Education. The GAG fund has been set up because the GAG must be used for the normal running costs

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2014

#### 18. STATEMENT OF FUNDS (continued)

of the academy.

The LGPS deficit fund has been created to separately identify the pension deficit inherited from the local authority upon conversion to academy status, and through which all the pension scheme movements are recognised.

Restricted fixed assets are funds representing the amounts invested in fixed assets.

Devolved formula capital is EFA grant monies to be spent on premises.

All general funds are held for the purposes of education in line with the Academy's objectives.

Under the funding agreement with the Secretary of State, the Academy Trust was not subject to a limit on the amount of GAG that it could carry forward at 31 August 2014.

#### 19. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Unrestricted funds 2014 £	Restricted funds 2014 £	Restricted fixed asset funds 2014	Total funds 2014 £	Total funds 2013 £
Tangible fixed assets Current assets Creditors due within one year	- 33,915	- 935,764 (351,949)	14,602,228	14,602,228 969,679 (351,949)	14,446,168 860,024 (381,602)
Creditors due in more than one year Pension scheme liability Difference	- - 15,830	(29,381) (783,000) (15,830)	- - -	(29,381) (783,000)	- (625,000) -
Difference	49,745	(244,396)	14,602,228	14,407,577	14,299,590

#### 20. NET CASH FLOW FROM OPERATING ACTIVITIES

	2014 £	2013 £
Net incoming resources before revaluations Returns on investments and servicing of finance Depreciation of tangible fixed assets Capital grants from DfE Decrease/(increase) in debtors Decrease in creditors FRS 17 adjustments	217,987 (1,179) 256,077 (402,765) 100,503 (272) 48,000	233,428 (1,066) 216,699 (267,730) (151,730) (51,356) 37,000
Net cash inflow from operations	218,351	15,245

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2014

21.			
		2014	2013 £
		£	L
	Returns on investments and servicing of finance		
	Interest received	1,179	1,066
		2014	2013
		£	£
	Capital expenditure and financial investment		
	Purchase of tangible fixed assets	(412,137)	(372,554)
	Capital grants from DfE	402,765	267,730
	Net cash outflow capital expenditure	(9,372)	(104,824)

#### 22. ANALYSIS OF CHANGES IN NET FUNDS

	1 September 2013 £	Cash flow	Other non-cash changes £	31 August 2014 £
Cash at bank and in hand:	577,107	210,158	-	787,265
Net funds	577,107	210,158	<u> </u>	787,265

#### 23. PENSION COMMITMENTS

The Academy Trust's employees belong to two principal pension schemes: the Teacher's Pension Scheme for England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by Oxfordshire County Council. Both are defined benefit schemes.

The pension costs are assessed in accordance with the advice of independent qualified actuaries. The latest actuarial valuation of the TPS related to the period ended 31 March 2012 and of the LGPS 31 March 2013.

There were no outstanding or prepaid contributions at either the beginning or the end of the financial year.

#### Teachers' Pension Scheme

#### Introduction

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pensions Regulations (2010) and, from 1 April 2014, by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for full-time teachers in academies and, from 1 January 2007, automatic for teachers in part-time employment following appointment or a change of contract, although they are able to opt out.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2014

#### 23. PENSION COMMITMENTS (continued)

The TPS is an unfunded scheme and members contribute on a 'pay as you go' basis – these contributions along with those made by employers are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

The Teachers' Pensions Regulations require an annual account to be kept of receipts and expenditure (including the cost of pensions' increases). From 1 April 2001, the account has been credited with a real rate of return, which is equivalent to assuming that the balance in the account is invested in notional investments that produce that real rate of return.

#### Valuation of the Teachers' Pension Scheme

The latest actuarial valuation of the TPS was carried out as at 31 March 2012 and in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014. The valuation report was published by the Department for Education on 9 June 2014. The key elements of the valuation and subsequent consultation are:

- employer contribution rates set at 16.48% of pensionable pay (including a 0.08% employer administration charge (currently 14.1%);
- total scheme liabilities for service to the effective date of £191,500 million, and notional assets of £176,600 million, giving a notional past service deficit of £14,900 million; and
- an employer cost cap of 10.9% of pensionable pay will be applied to future valuations.

The new employer contribution rate is applicable from 1 April 2015 and will be implemented for the TPS from September 2015.

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website.

#### **Teachers' Pension Scheme Changes**

Lord Hutton made recommendations in 2011 about how pensions can be made sustainable and affordable, whilst remaining fair to the workforce and the taxpayer. The Government accepted Lord Hutton's recommendations as the basis for consultation with trade unions and other representative bodies. In March 2012 the Department for Education published proposals for the design for a reformed TPS.

The key provisions of the reformed scheme include: a pension based on career average earnings; an accrual rate of 1/57th; and a Normal Pension Age equal to State Pension Age, but with options to enable members to retire earlier or later than their Normal Pension Age. Pension benefits built up before 1 April 2015 will be fully protected.

In addition, the proposed final agreement includes a Government commitment that those within 10 years of Normal Pension Age on 1 April 2012 will see no change to the age at which they can retire, and no decrease in the amount of pension they receive when they retire. There will also be further transitional protection, tapered over a three and a half year period, for people who would fall up to three and a half years outside of the 10 year protection.

In his interim report of October 2010, Lord Hutton recommended that short-term savings were also required, and that the only realistic way of achieving these was to increase member contributions. At the Spending Review 2010 the Government announced an average increase of 3.2 percentage points on the contribution rates by 2014-15. The increases have been phased in from April 2012 on a 40:80:100% basis.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2014

#### 23. PENSION COMMITMENTS (continued)

The Department for Education has continued to work closely with trade unions and other representatives bodies to develop the reformatted Teachers' Pension Scheme and regulations giving effect to it came into force on 1 April 2014. Communications are being rolled out and the reformatted scheme will commence on 1 April 2015.

Under the definitions set out in Financial Reporting Standard (FRS 17) Retirement Benefits, the TPS is a multi-employer pension scheme. The Academy Trust is unable to identify its share of the underlying assets and liabilities of the scheme. Accordingly, the Academy Trust has taken advantage of the exemption in FRS 17 and has accounted for its contributions to the scheme as if it were a defined contribution scheme. The Academy Trust has set out above the information available on the scheme.

#### **Local Government Pension Scheme**

The LGPS is a funded defined benefit scheme, with assets held in separate trustee-administered funds. The total contribution made for the year ended 31 August 2014 was £144,000, of which employer's contributions totalled £109,000 and employees' contributions totalled £35,000. The agreed contribution rates for future years are 14.4% for employers and between 5.5% and 12.5% for employees.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding local government pension scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013.

The Academy Trust's share of the assets and liabilities in the scheme and the expected rates of return were:

	Expected return at 31 August 2014 %	Fair value at 31 August 2014 £	Expected return at 31 August 2013 %	Fair value at 31 August 2013 £
Equities Bonds Property Cash Gilts Other (Hedge Funds)	6.70 3.60 5.90 2.90 3.00 6.70	562,000 51,000 50,000 35,000 76,000 14,000	7.00 4.40 6.00 0.50 3.50 5.00	433,000 25,000 38,000 25,000 75,000 31,000
Total market value of assets Present value of scheme liabilities		788,000 (1,571,000)		627,000 (1,252,000)
(Deficit)/surplus in the scheme		(783,000)		(625,000)

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2014

#### 23. PENSION COMMITMENTS (continued)

The amounts recognised in the Balance sheet are as follows:

	2014 £	2013 £
Present value of funded obligations Fair value of scheme assets	(1,571,000) 788,000	(1,252,000) 627,000
Net liability	(783,000)	(625,000)
The amounts recognised in the Statement of financial activities are as	follows:	
	2014 £	2013 £
Current service cost Interest on obligation Expected return on scheme assets	(136,000) (63,000) 42,000	(127,000) (42,000) 27,000
Total	(157,000)	(142,000)
Actual return on scheme assets	74,000	72,000

The expected rate of return is estimated to be 5.9% per the actuarial report based on the estimated fund value used at the accounting date.

Movements in the present value of the defined benefit obligation were as follows:

	2014	2013
	£	£
Opening defined benefit obligation	1,252,000	999,000
Current service cost	136,000	127,000
Interest cost	63,000	42,000
Contributions by scheme participants	35,000	34,000
Actuarial losses	82,000	62,000
Benefits paid	3,000	(12,000)
Closing defined benefit obligation	1,571,000	1,252,000

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2014

#### 23. PENSION COMMITMENTS (continued)

Movements in the fair value of the Academy Trust's share of scheme assets:

	2014	2013
	£	£
Opening fair value of scheme assets	627,000	429,000
Expected return on assets	42,000	27,000
Actuarial gains and (losses)	(28,000)	44,000
Contributions by employer	109,000	105,000
Contributions by employees	35,000	34,000
Benefits paid	3,000	(12,000)
	700,000	
	788,000	627,000

The cumulative amount of actuarial gains and losses recognised in the Statement of total recognised gains and losses was £(168,000) (2013 - £(58,000)).

The Academy Trust expects to contribute £109,000 to its Defined benefit pension scheme in 2015.

The major categories of scheme assets as a percentage of total scheme assets are as follows:

	2014	2013
Equities	71.00 %	69.00 %
Gilts	10.00 %	12.00 %
Bonds	6.00 %	4.00 %
Property	6.00 %	6.00 %
Cash	5.00 %	4.00 %
Alternative assets	2.00 %	5.00 %

Principal actuarial assumptions at the Balance sheet date (expressed as weighted averages):

	2014	2013
Discount rate for scheme liabilities	3.90 %	4.70 %
Rate of increase in salaries	4.50 %	5.10 %
Rate of increase for pensions in payment / inflation	2.70 %	2.90 %
Inflation assumption (CPI)	2.70 %	2.90 %
RPI increase	3.50 %	3.70 %

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	2014	2013
Retiring today Males Females	23.2 25.5	19.2 23.2
Retiring in 20 years Males Females	25.4 27.9	21.1 25.1

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2014

#### 23. PENSION COMMITMENTS (continued)

The three year history of experience adjustments is as follows:

Defined benefit pension schemes

	2014	2013	2012
	£	£	£
Present value of defined benefit obligation	(1,571,000)	(1,252,000)	(999,000)
Present value of scheme assets	788,000	627,000	429,000
Fair value of deficit	(783,000)	(625,000)	(570,000)
Experience adjustments on scheme liabilities Experience adjustments on scheme assets	(42,000) (28,000)	44,000	7,000

#### 24. RELATED PARTY TRANSACTIONS

Owing to the nature of the Academy Trust's operations and the composition of the board of trustees being drawn from local public and private sector organisations, transactions may take place with organisations in which a trustees has an interest. All transactions involving such organisations are conducted at arm's length and in accordance with the Academy Trust's financial regulations and normal procurement procedures.

No related party transactions took place in the period of account, except as disclosed in note 11.

#### 25. MEMBERS' LIABILITY

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he/she ceases to be a member.



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